



PFAC Annual Report Form

Health Care for All (HCFA) is a Massachusetts nonprofit advocacy organization. We work to create a health care system that provides comprehensive, affordable, accessible, and culturally competent care to everyone, especially the most vulnerable among us. We achieve this as leaders in public policy, advocacy, education and service to consumers in Massachusetts.

□ Why complete an annual report for my PFAC?

Under Massachusetts law, hospital-wide PFACs are required to write annual reports by October 1st. These reports must be made available to members of the public upon request. As we have in past years, we are requesting a copy of your report, and suggest that you use our template/web based system to assist you in collecting information.

□ What will happen with my report and how will HCFA use it?

We recognize the importance of sharing of information across PFACs. Each year, we

- o make individual reports available online
- use all information submitted to develop the annual Massachusetts PFAC Report
- o share the data so that PFACs can learn about what other groups are doing and HCFA can learn about the best ways for us to support PFACs

If you choose to use the template, we encourage you to use our web-based survey. Follow this link to complete your report. Once the survey is completed, you will be directed to a summary of your responses, which you will be able to either save as a PDF or copy and paste into another document for your own reporting.

If you wish to use this Word document or any other form, please email it to PFAC@hcfama.org.

☐ Who can I contact with questions?

Please contact us at PFAC@hcfama.org or call us at 617-275-2919.

Reports should be completed by October 1, 2016.

2016 Patient and Family Advisory Council Annual Report Form

The survey questions concern PFAC activities in fiscal year 2016 only.

1. Hospital Name: Boston Children's Hospital NOTE: Massachusetts law requires every hospital to make a report about its PFAC publicly available. HCFA strongly encourages you to fill out a separate template for the hospital-wide PFAC at each individual hospital. 2a. Which best describes your PFAC? ☐ We are the only PFAC at a single hospital – **skip to #3 below** ☐ We are a PFAC for a system with several hospitals – **skip to #2C below** ☐ We are one of multiple PFACs at a single hospital ☐ We are one of several PFACs for a system with several hospitals – **skip to #2C below** X Other - Please describe: We are the hospital-wide Family Advisory Council (FAC). Boston Children's Hospital has several other specialty-specific FACs, but we serve the entire population. 2b. Will another PFAC at your hospital also submit a report? ☐ Yes □ No X Don't know 2c. Will another hospital within your system also submit a report? ☐ Yes X No ☐ Don't know 3. Staff PFAC Co-Chair Contact: 2a. Name and Title: Susan Shaw, Associate Chief Nurse and Director of Clinical Operations 2b. Email: Susan.Shaw@childrens.harvard.edu 2c. Phone: <u>617-355-7340</u> ☐ Not applicable 4. Patient/Family PFAC Co-Chair Contact: 3a. Name and Title: William O'Donnell 3b. Email: odonnellw@babson.edu 3c. Phone: 781-307-7134 ☐ Not applicable 5. Is the Staff PFAC Co-Chair also the Staff PFAC Liaison/Coordinator? \square Yes – skip to #7 (Section 1) below

X No – describe below in #6

6. Staff PFAC Liaison/Coordinator Contact:
5a. Name and Title: <u>Kristin Erekson, Project Manager, Health Literacy/Patient & Family Education</u>
5b. Email: <mark>Kristin.Erekson@childrens.harvard.edu</mark>
5c. Phone: <u>617-919-3638</u>
☐ Not applicable
Section 1: PFAC Organization
7. This year, the PFAC recruited new members through the following approaches (check all that apply):
X Case managers/care coordinators
☐ Community based organizations
☐ Community events
X Facebook and Twitter
☐ Hospital banners and posters
☐ Hospital publications
☐ Houses of worship
□ Houses of worship
☐ Patient satisfaction surveys
· · · · · · · · · · · · · · · · · · ·
X Promotional efforts within institution to patients or families
X Promotional efforts within institution to providers or staff
<u>-</u>
☐ Recruitment brochures
Word of mouth / through existing members
. <mark>.</mark>
X Other (Please describe: We created a FAC recruitment flyer specific and sent it to all social
workers for posting in their respective clinics or distributing directly to prospective FAC
candidates. We also posted this flyer in our Hale Family Center for Families where it is visible to a
very large and diverse population of families.
\square N/A – we did not recruit new members in FY 2016
□ N/A – we did not recruit new members in F1 2016
8. Total number of staff members on the PFAC: 7
9. Total number of patient or family member advisors on the PFAC: 15
<u> </u>
10. The name of the hospital department supporting the PFAC is: Patient Care Services
11. The hospital position of the PFAC Staff Liaison/ Coordinator is Project Manager, Health Literacy/Patient

& Family Education, Department of Clinical Education and Informatics.

12. The hospital provides the following for PFAC members to encourage their participation in meetings (check all that apply):

X Annual gifts of appreciation
X Assistive services for those with disabilities
X Conference call phone numbers or "virtual meeting" options
X Meetings outside 9am-5pm office hours
X Parking, mileage, or meals
X Payment for attendance at annual PFAC conference
X Payment for attendance at other conferences or trainings
Provision/reimbursement for child care or elder care
X Stipends
X Translator or interpreter services
X Other (Please describe: Annual appreciation dinner)
N/A

Section 2: Community Representation

The PFAC regulations require that patient and family members in your PFAC be "representative of the community served by the hospital." If you are not sure how to answer the following questions, contact your community relations office or check "don't know."

13. Our hospital's catchment area is geographically defined as:

Boston Children's Hospital is the largest major pediatric tertiary care facility in the Northeast and one of the largest pediatric medical centers in the United States. It is the primary pediatric teaching affiliate of Harvard Medical School, and home to the largest, best-funded research enterprise in the country based at a pediatric hospital. Boston Children's provides services in a number of facilities. The main hospital campus is located in the Longwood Medical Area (medical academic area of Boston) and Boston Children's has expanded over the years to provide care at six satellite facilities in the greater Boston area.

- Martha Eliot Health Center: A community health center in Jamaica Plain, Mass., that offers primary and preventative care to children, adolescents and young adults located less than two miles from Boston Children's Main Campus.
- Waltham: A pediatric facility with operating rooms, post-anesthesia recovery area, radiology
 capabilities, specialty clinics and 11 inpatient beds located 15 miles from Boston Children's Main
 Campus.
- Peabody: A pediatric outpatient specialty facility located 21 miles from Boston Children's Main Campus.
- Lexington: An outpatient facility with operating rooms, post-anesthesia recovery and specialty clinics located 22 miles from Boston Children's Main Campus.
- Weymouth: An ambulatory care facility located 16 miles south of Boston Children's Main Campus

• North Dartmouth: An outpatient facility with 16 pediatric specialties located approximately 60 miles from Boston Children's Main Campus.

The main campus not only serves as a tertiary and trauma center for the greater Boston area, but it is also the #1 provider of primary and secondary care for low-income Massachusetts children and Boston's inner-city diverse and poorer populations. Boston Children's also serves children and families throughout Massachusetts, New England, and the United States and all over the world. Most of Boston Children's patients come from the greater Boston area. However, more than 30 percent of patients who receive inpatient care travel great distances to come to Boston Children's. The below table provides the patient distribution by market area for the fiscal year FY2015.

Distribution of Patients by Market Area for FY 2015

Geographical Area	Inpatient	Outpatient
Urban Core	14.68%	31.06%
Eastern Massachusetts	49.34%	52.27%
Other Massachusetts	7.53%	4.27%
New England	13.13%	6.44%
National	8.20%	2.89%
International	7.08%	3.06%

14. Tell us about racial and ethnic groups in these areas (please provide percentages; if you are unsure of the percentages check "don't know"):

				RACE			ETHNIC ITY	
	% American Indian or Alaska Native	% Asian	% Black or African American	% Native Hawaiian or other Pacific Islander	% White	% Other	% Hispanic, Latino, or Spanish origin	
14a. Our defined catchment area (Massachusetts demographics only from Census.gov)	0.5%	6.6%	8.4%	0.1%	82.1%	Two or more races - 2.3% White alone, not Hispanic or Latino - 73.5%	11.2%	Don't know
14b. Patients the hospital provided care to in FY 2016	Inpatient - 0.15% Outpatient - 0.16%	Inpatient - 3.68% Outpatie nt - 3.20%	Inpatient - 8.88% Outpatient - 11.72%	Inpatient - 0.04% Outpatient - 0.08%	Inpatient -58.46% Outpatie nt - 47.76%	Declined to ans 3.01% Outpatie Other (includes Inpatient - 17.88 - 21.70% Unable to answ Inpatient - 7.90% 8.48%	nt - 6.91% Latino): 3% Outpatient er/ask:	X Don't know

14c. The PFAC
patient and family
advisors in FY 2016

We presently do not collect racial or ethnic data from families on our Family Advisory Council.



15. Tell us about languages spoken in these areas (please provide percentages; <u>if you are unsure of the percentages select "don't know")</u>:

	Limited English proficiency (LEP) %	
15a. Patients the hospital provided care to in FY 2016		<mark>X</mark> Don't know
15b. PFAC patient and family advisors in FY2016	0%	<mark>X</mark> Don't know

15c. What percentage of patients that the hospital provided care to in FY 2016 spoke the following as their

primary language?

gge-	%
Spanish	
Portuguese	
Chinese	
Haitian Creole	
Vietnamese	
Russian	
French	
Mon-Khmer/Cambodian	
Italian	
Arabic	
Albanian	

|--|

X Don't know

15d. In FY 2016, what percentage of PFAC patient and family advisors spoke the following as their primary language?

	%
Spanish	0
Portuguese	0
Chinese	0
Haitian Creole	0
Vietnamese	0
Russian	0
French	0
Mon-Khmer/Cambodian	0
Italian	0
Arabic	0
Albanian	0
Cape Verdean	0



16. The PFAC is undertaking the following activities to ensure appropriate representation of our membership in comparison to our patient or catchment area: Ensuring appropriate representation of our membership is an ongoing priority for our FAC. In late 2015 and early 2016, two part-time Family Partnerships Coordinators joined our Hale Family Center for Families staff and serve as staff members on our Family Advisory Council. One Family Partnership Coordinator's role has focused on supporting the FAC, including with the recruitment of new members. She recently launched a campaign to diversify membership, which includes recruiting families of varying races/ethnicities, socioeconomic status and hospital experience. She developed FAC recruitment materials and is working closely with key clinical and administrative staff to

recruit new members, including nurses, physicians, nurse practitioners, social workers and case managers. Finally, to understand the diversity of our present family partners, this Family Partnership Coordinator developed an anonymous online survey to collect demographic information.

Our second part-time Family Partnership Coordinator works with our Staff Nurse III in the Hale Family Center for Families to support our Wellness Program, which offers alternative therapies free of charge to families. In addition, she supports our Family to Family mentoring program as well as the creation of support groups. In this role, this Family Partnership Coordinator comes to understand families' challenges and needs during their time here at the hospital, and has the opportunity to learn if these families could be candidates for our FAC.

In addition, Boston Children's Primary Care at Longwood and Martha Eliot Health Center have formed their own FACs to understand and address the needs of the children and families they serve. Boston Children's offers program-specific FACs, such as ones in the Neonatal Intensive Care Unit (NICU) as well as Autism and Psychiatry practices.

Lastly, the Hale Family Center for Families has a full-time program coordinator dedicated to working with our Latino and Spanish-speaking families. We are presently looking to hire a part-time Family Partnerships Coordinator focused solely on providing support to our Latino families.

Section 3: PFAC Operations

17.

☐ Staff develops the agenda and sends it out prior to the meeting
☐ Staff develops the agenda and distributes it at the meeting
☐ PFAC members develop the agenda and send it out prior to the meeting
PFAC members develop the agenda and distribute it at the meeting
X PFAC members and staff develop agenda together and send it out prior to the meeting. (Please describe below in #17a)
PFAC members and staff develop agenda together and distribute it at the meeting . (Please describe below in #17a)
Other process (Please describe below in #17b)
□ N/A – the PFAC does not use agendas
17a. If staff and PFAC members develop the agenda together, please describe the process:
Each month, a Family Advisory Council Steering Committee is held and led by the parent co-chair and staff co-chair. FAC staff members also attend. The goal is to develop an agenda for the upcoming FAC meeting. In addition, FAC members are welcome at any point in time to suggest presenters and/or agenda items for upcoming meetings. Following the conclusion of the Steering Committee meeting, a FAC staff member drafts an agenda for final approval before sending it to FAC members.
17b. If other process, please describe:

18. The PFAC goals and objectives for 2016 were: (check the best choice): Developed by staff alone Developed by staff and reviewed by PFAC members Developed by PFAC members and staff N/A – we did not have goals for FY 2016 – Skip to #18

19. The PFAC had the following goals and objectives for 2016:

Our 2016 FAC goals include:

- 1. **Creation of the FAC Seal of Approval:** The FAC set the goal to create a "Seal of Approval" that empowered them to acknowledge and support documents, projects and strategic initiatives that:
 - Improve an aspect(s) of the patient/family experience
 - Incorporate the patient/family voice

FAC members created guidelines and criteria for who could receive the Seal and worked with a graphic designer to design a Seal that represents both collaboration and diversity. They also developed a Marketing toolkit to explain to staff the importance of the Seal. Finally, the FAC compiled a list of documents, projects and strategic initiatives that could be eligible for the Seal. FAC members are presently in the voting stages to determine who should receive the Seal. Responses are due via SurveyMonkey by Monday, October 3, 2016.

- 2. **Growing Our Virtual Advisors Forum:** A brainchild of FAC members, this forum was launched in August 2015 and allows families to join a private social network where they can share feedback with Boston Children's staff from the comfort of their own homes. In 2016, the FAC aimed to increase membership in this forum of local, regional, national and international parents/caregivers to this forum. To date, there are 39 members including two who live internationally who have high levels of engagement.
- 3. **Expand Our Family Engagements:** In 2016, the FAC aimed to increase the number of engagement opportunities for families. The number rose from 35 committees and workgroups to 62. These engagements span from quality and safety to research and redesign of both the hospital's green space and new clinical tower.
- **4. Strategic Planning:** The FAC is currently leading a formal strategic planning process to better define its vision and mission, and to increase its effectiveness in staying true to the mission and achieving collective goals.

20. Please list any subcommittees that your PFAC has established:

We have created the FAC Seal subcommittee and the Strategic Planning subcommittee to lead efforts associated with two of our 2016 goals. We also created an Emergency Department Family Advisory Council on which seven FAC members serve along with Emergency Department leadership and key personnel. This will be an ongoing advisory relationship.

21. How does the PFAC interact with the hospital Board of Directors (check all that apply):	
☐ PFAC submits annual report to Board	
☐ PFAC submits meeting minutes to Board	
\square Action items or concerns are part of an ongoing "Feedback Loop" to the Board	
☐ PFAC member(s) attend(s) Board meetings	
☐ Board member(s) attend(s) PFAC meetings	
X PFAC member(s) are on board-level committee(s)	
Other (Please describe:)	
□ N/A – the PFAC does not interact with the Hospital Board of Directors	
22. Describe the PFAC's use of email, listservs, or social media for communication:	
In the summer of 2014, a private page on the free social networking site Yammer was created to allow our FAC members to connect with one another between meetings, read meeting minutes, take surveys and more. All of our FAC members are on this site. Prior to Yammer, the FAC utilized an e-mail DL and priva Facebook page (which is no longer used) to communicate with each other.	
☐ N/A – We don't communicate through these approaches	
Section 4: Orientation and Continuing Education	
23. Number of new PFAC members this year: 4	
24. Orientation content included (check all that apply):	
X "Buddy program" with experienced members	
X Check-in or follow-up after the orientation	
X Concepts of patient- and family-centered care (PFCC)	
X General hospital orientation	
Health care quality and safety	
X History of the PFAC	
☐ Hospital performance information	
☐ Immediate "assignments" to participate in PFAC work	
X Information on how PFAC fits within the organization's structure	
X In-person training	
X Massachusetts law and PFACs	
☐ Meeting with hospital staff	
X Patient engagement in research	
X PFAC policies, member roles and responsibilities	

	\square Skills training on communication, technology, and meeting preparation
	Other (Please describe below in #24a)
	☐ N/A – the PFAC members do not go through a formal orientation process
	24a. If other, describe:
25.	The PFAC received training on the following topics:
	X Concepts of patient- and family-centered care (PFCC)
	X Health care quality and safety measurement
	☐ Health literacy
	A high-profile quality issue in the news in relation to the hospital (e.g. simultaneous surgeries treatment of VIP patients, mental patient discharge, etc)
	X Hospital performance information
	☐ Patient engagement in research
	☐ Types of research conducted in the hospital
	X Other (Please describe below in # 25a)
	□ N/A – the PFAC did not receive training

25a. If other, describe:

As a group, our FAC received education/training on the above topics as it pertained to agenda items and presentations delivered to the group by senior leadership within the hospital. Several individual members of the FAC also have received relevant training as members of various committees/workgroups/project on ALL of the above topics listed.

Section 5: FY 2016 PFAC Impact and Accomplishments

The following information only concerns PFAC activities in the fiscal year 2016.

26. The five greatest accomplishments of the PFAC were:

Accomplishment	Idea came from	PFAC role can be best described as
26a. Accomplishment 1: Incorporation of two Family Advisory Council members onto the leadership committee of Boston Children's High Reliability Organization initiative. These families helped to design an organization-wide marketing strategy as well as an error prevention toolkit for patients and families. FAC members also completed error prevention training.	X Patient/family advisors of the PFAC Department, committee, or unit that requested PFAC input	☐ Being informed about topic ☐ Providing feedback or perspective ☐ Discussing and influencing decisions/agenda X Leading/co leading
26b. Accomplishment 2: Appointing a FAC member to serve on a board-level committee	X Patient/family advisors of the PFAC Department, committee, or unit that requested PFAC input	☐ Being informed about topic ☐ Providing feedback or perspective ☐ Discussing and influencing decisions/agenda X Leading/co leading
26c. Accomplishment 3: Establishment of Emergency Department Family Advisory Council	X Patient/family advisors of the PFAC Department, committee, or unit that requested PFAC input	☐ Being informed about topic ☐ Providing feedback or perspective ☐ Discussing and influencing decisions/agenda X Leading/co leading
26d. Accomplishment 4: Implementation of Family Partnership Coordinator Roles (2 part-time roles in the Hale Family Center for Families dedicated to supporting family partnerships and initiatives)	X Patient/family advisors of the PFAC X Department, committee, or unit that requested PFAC input	X Being informed about topic X Providing feedback or perspective X Discussing and influencing decisions/agenda Leading/co leading

far pro Hi	e. Accomplishment 5: Direct mily impact on employees via esentations by families at New re Orientation and Service cellence trainings	X Patient/family advisors of the PFAC Department, committee, or unit that requested PFAC input	☐ Being informed about topic ☐ Providing feedback or perspective X Discussing and influencing decisions/agenda X Leading/co leading
27. T	he five greatest challenges the PFA 27a. Challenge 1: Ensuring cultur		ocio-economic diversity on the FAC.
	27b. Challenge 2: Demand for fa	mily voices/feedback is great	er than supply.
	27c. Challenge 3: Incorporating fa Analyses) within the organization	1 ,	safety initiatives (e.g. Root Cause
	27d. Challenge 4: Partnership with	ch department/clinic specific	FACs.
	27e. Challenge 5: Better preparation onto the new committees/workgr	•	staff) to ensure effective integration
	□ N/A – we did not encounter	any challenges in FY 2016	

groups, or Board committees:
X Behavioral Health/substance use
X Bereavement
☐ Board of Directors
X Care Transitions
☐ Code of Conduct
☐ Community Benefits
☐ Critical Care
☐ Culturally competent care
☐ Discharge Delays
☐ Diversity & Inclusion
☐ Drug Shortage
X Eliminating Preventable Harm
X Emergency Department Patient/Family Experience Improvement
☐ Ethics
☐ Institutional Review Board (IRB)
Lesbian, gay, bisexual, and transgender (LGBT) – sensitive care
X Patient Care Assessment
X Patient Education
X Patient and Family Experience Improvement
Pharmacy Discharge Script Program
X Quality and Safety
X Quality/Performance Improvement
☐ Surgical Home
Other (Please describe:)
□ N/A – the PFAC members do not serve on these – Skip to #30
29. How do members on these hospital-wide committees or projects report back to the PFAC about their work?
Members either utilize Yammer to report back to the group about their individual engagements and committee/workgroup/initiative updates, or they present to the group at a monthly meeting.
30. The PFAC provided advice or recommendations to the hospital on the following areas mentioned in the Massachusetts law (check all that apply): Institutional Review Boards
X Patient and provider relationships

28. The PFAC members serve on the following hospital-wide committees, projects, task forces, work

X Patient education on safety and quality matters
X Quality improvement initiatives
\square N/A – the PFAC did not provide advice or recommendations to the hospital on these areas in FY 2016
FAC members participated in the following activities mentioned in the Massachusetts law (check at apply):
X Advisory boards/groups or panels
☐ Award committees
X Co-trainers for clinical and nonclinical staff, in-service programs, and health professional trainees
☐ Search committees and in the hiring of new staff
Selection of reward and recognition programs
X Standing hospital committees that address quality
X Task forces
□ N/A – the PFAC members did not participate in any of these activities
ne hospital shared the following public hospital performance information with the PFAC (check all apply): 32a. Complaints and serious events
☐ Complaints and investigations reported to Department of Public Health (DPH)
☐ Healthcare-Associated Infections (National Healthcare Safety Network)
Patient complaints to hospital
Serious Reportable Events reported to Department of Public Health (DPH) 32b. Quality of care
☐ High-risk surgeries (such as aortic valve replacement, pancreatic resection)
☐ Joint Commission Accreditation Quality Report (such as asthma care, immunization, stroke care)
☐ Medicare Hospital Compare (such as complications, readmissions, medical imaging)
☐ Maternity care (such as C-sections, high risk deliveries)
32c. Resource use, patient satisfaction, and other
☐ Inpatient care management (such as electronically ordering medicine, specially trained doctors for ICU patients)
Patient experience/satisfaction scores (eg. HCAHPS - Hospital Consumer Assessment of Healthcare Providers and Systems)

	Resource use (such as length of stay, readmissions)
	Other (Please describe:)
J/A – t	he hospital did not share performance information with the PFAC – Skip to #35
3. Ple	ase explain why the hospital shared only the data you checked in Q 32 above:
	ase describe how the PFAC was engaged in discussions around these data in #32 above and arng quality improvement initiatives:
	PFAC participated in activities related to the following state or national quality of care ves (check all that apply):
	35a. National Patient Safety Hospital Goals
	☐ Identifying patient safety risks
	☐ Identifying patients correctly
	X Preventing infection
	☐ Preventing mistakes in surgery
	☐ Using medicines safely
	☐ Using alarms safely
	35b. Prevention and errors
	X Care transitions (e.g., discharge planning, passports, care coordination, and follow up betwee care settings) Checklists
	☐ Electronic Health Records –related errors X Hand-washing initiatives
	☐ Human Factors Engineering

	☐ Fall prevention
	☐ Team training
	☐ Safety
	35c. Decision-making and advanced planning
	X End of life planning (e.g., hospice, palliative, advanced directives)
	☐ Health care proxies
	X Improving information for patients and families
	X Informed decision making/informed consent
	35d. Other quality initiatives
	☐ Disclosure of harm and apology
	☐ Integration of behavioral health care
	Rapid response teams
	Other (Please describe)
	ere any members of your PFAC engaged in advising on research studies? X Yes No – Skip to #40 (Section 6)
37. In	what ways are members of your PFAC engaged in advising on research studies? Are they: X Educated about the types of research being conducted
	X Involved in study planning and design
	X Involved in conducting and implementing studies
	X Involved in advising on plans to disseminate study findings and to ensure that findings are communicated in understandable, usable ways
	☐ Involved in policy decisions about how hospital researchers engage with the PFAC (e.g. they work on a policy that says researchers have to include the PFAC in planning and design for every study)
38. Ho	w are members of your PFAC approached about advising on research studies?
	X Researchers contact the PFAC
	\square Researchers contact individual members, who report back to the PFAC
	Other (Please describe below in #38a)

	e of our members are involved in research studies
38a. If other,	describe:
39. About how many	v studies have your PFAC members advised on?
☐ 3-5 <mark>X</mark> More	than 5
□ None	e of our members are involved in research studies
Section 6: PFA	C Annual Report
We <u>strongly</u> suggest	that all PFAC members approve reports prior to submission.
40. The followin staff or patient/f	g individuals approved this report prior to submission (list name and indicate whether amily advisor):
Susan Shaw,	Staff Co-Chair
William O'D	onnell, Parent Co-Chair
Kristin Ereks	son, FAC Liaison/Staff Member
41. Describe the (choose the best	process by which this PFAC report was completed and approved at your institution option).
☐ Collabor	ative process: staff and PFAC members both wrote and/or edited the report
X Staff wrote	e report and PFAC members reviewed it
☐ Staff wro	ote report

42. We post the report online.

18

X Yes, link: http://www.childrenshospital.org/patient-resources/family-resources/family-partnerships/family-advisory-council/annual-report
□ No
43. We provide a phone number or e-mail address on our website to use for requesting the report.
X Yes, phone number/e-mail address:
FamilyPartnerships@childrens.harvard.edu
□ No
44. Our hospital has a link on its website to a PFAC page.
Yes, link: http://www.childrenshospital.org/patient-resources/family-resources/family-partnerships/family-advisory-council
☐ No, we don't have such a section on our website